



DUTCHESS COUNTY

Innovative Approaches to assisting individuals experiencing homelessness

Collaboration is key

- Activities presented were only possible because of trusting collaborative relationships built over time.
- This allows for freedom of discussion, **disagreement** and *exchange of ideas*
- *Coordinating Criminal Justice Council*



Law Enforcement Assisted Diversion (LEAD)

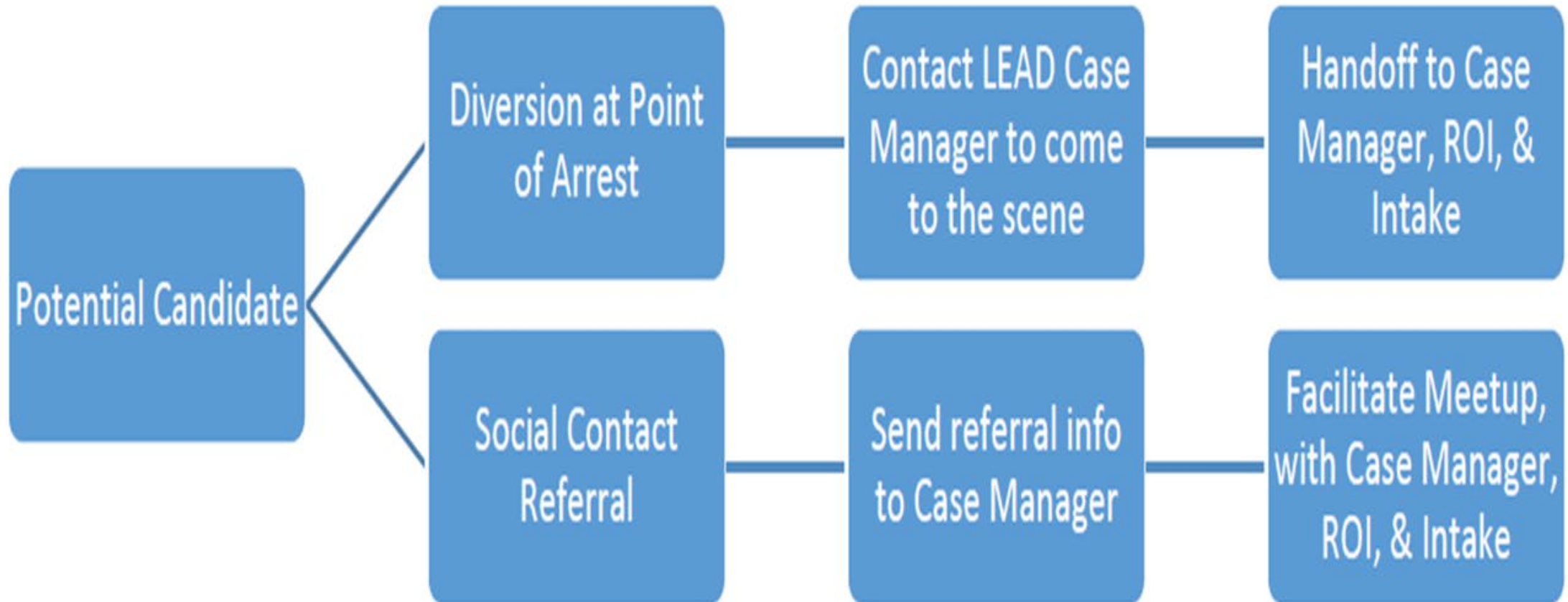


for people with VERY complex needs who just can't be reached by existing systems and interventions.

Intensive- street based- case management



How LEAD Works





“To lose
patience is to
lose the battle.”

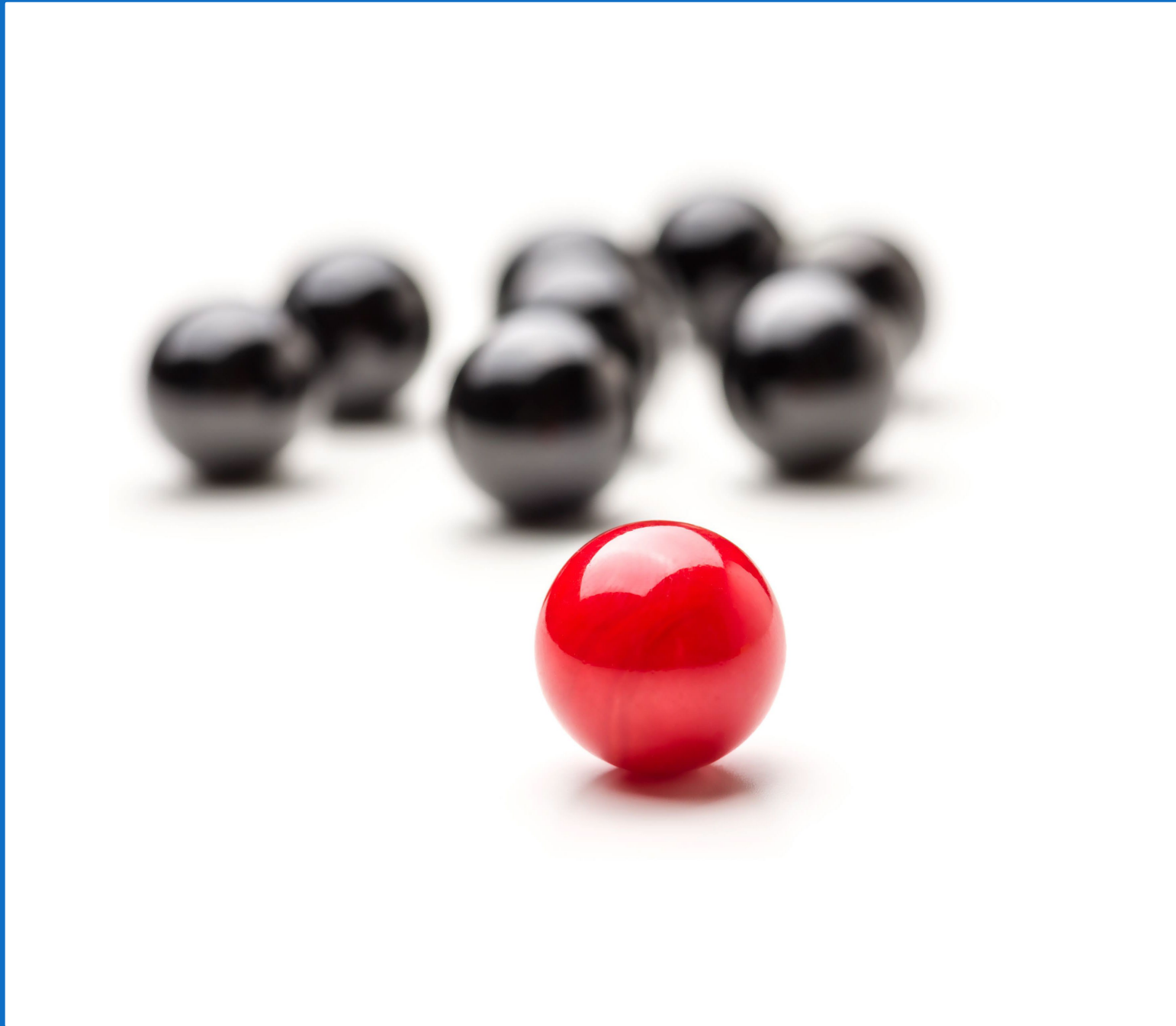
—MAHATMA GANDHI



- *LEAD
intervention takes
time*

- *Measure success
carefully*

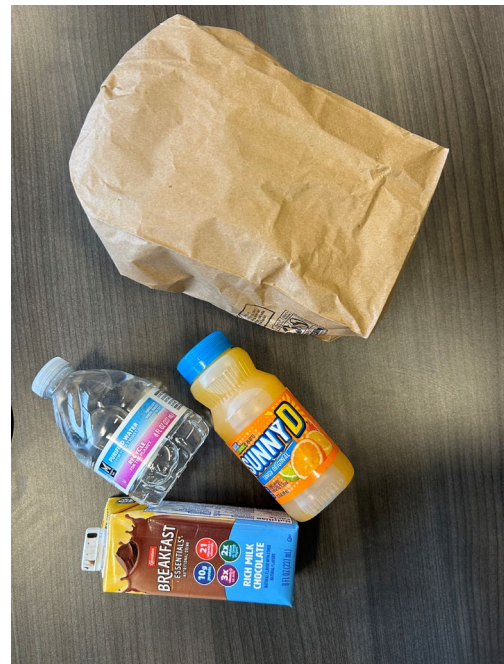
- *Micro-person;
Macro- system*



**THIS ISN'T
THAT...IT'S
DIFFERENT**

Success!

- A 58 Year old participant was street homeless for 10+ years, displaying and verbalizing skepticism of LEAD case management and shown mistrust of local agencies has been able to work with MHA housing program and attend regular weekly counseling meetings and adhere to the regulations of the housing agreement for 4 months. He has challenged himself and addressed his concerns in a manner that is respectful and therefore allowed him to maintain his housing during moments of frustration and uncertainty



LEAD Outcomes

- 42 participants enrolled
- 76% have avoided incarceration
- 9 have obtained stable, long term housing
- 7 were at risk of homelessness/eviction and have been able to maintain housing with LEAD assistance
- 15 have entered MH and/or SUD treatment

OXFORD HOUSE- THE MODEL



Oxford House in Dutchess County



"I came straight from jail and I love this house! I'm serious about my recovery and I really want this to work and I love that my daughter can spend weekends with me."

-Erica

"Man this house really worked with me. I came in with nothing and today I have a good job and I am current on my EEE (equal expense shared). They really worked with me until I got my job situated. I'm very grateful!"

- Rashoun



"I never knew places like this were here for people like me" -Alex



HOT (HOMELESS OUTREACH TEAMS)

A stylized, colorful illustration of a town or village. The buildings are rendered in various shades of orange, red, yellow, and pink, with some featuring arched windows and doors. The scene is set against a blue background. The text "HOUSING TRUST FUND" is overlaid in the center in white, bold, sans-serif capital letters.

HOUSING TRUST FUND

**DUTCHESS COUNTY
CONTINUUM OF CARE
(DCCoC)**

According to HUD, a CoC is "a community plan to organize and deliver housing and services to meet the specific needs of people who are homeless as they move to stable housing and maximize self-sufficiency"

Consortium of non-profit, government, and community members committed to ending homelessness

Rehouse homeless individuals and families while minimizing trauma

DCCoC Partners

Local Government Agencies

Mental Health Providers

Substance Use Providers

Outreach Providers

Veteran Providers

Housing Providers

Food Insecurity Agencies

Case Management

Persons with Lived Experience

Why is it important
for local leaders to
participate on a
CoC?



CONTINUUM OF CARE

Have a voice
in how the
CoC
prioritizes
“bonus”
funding

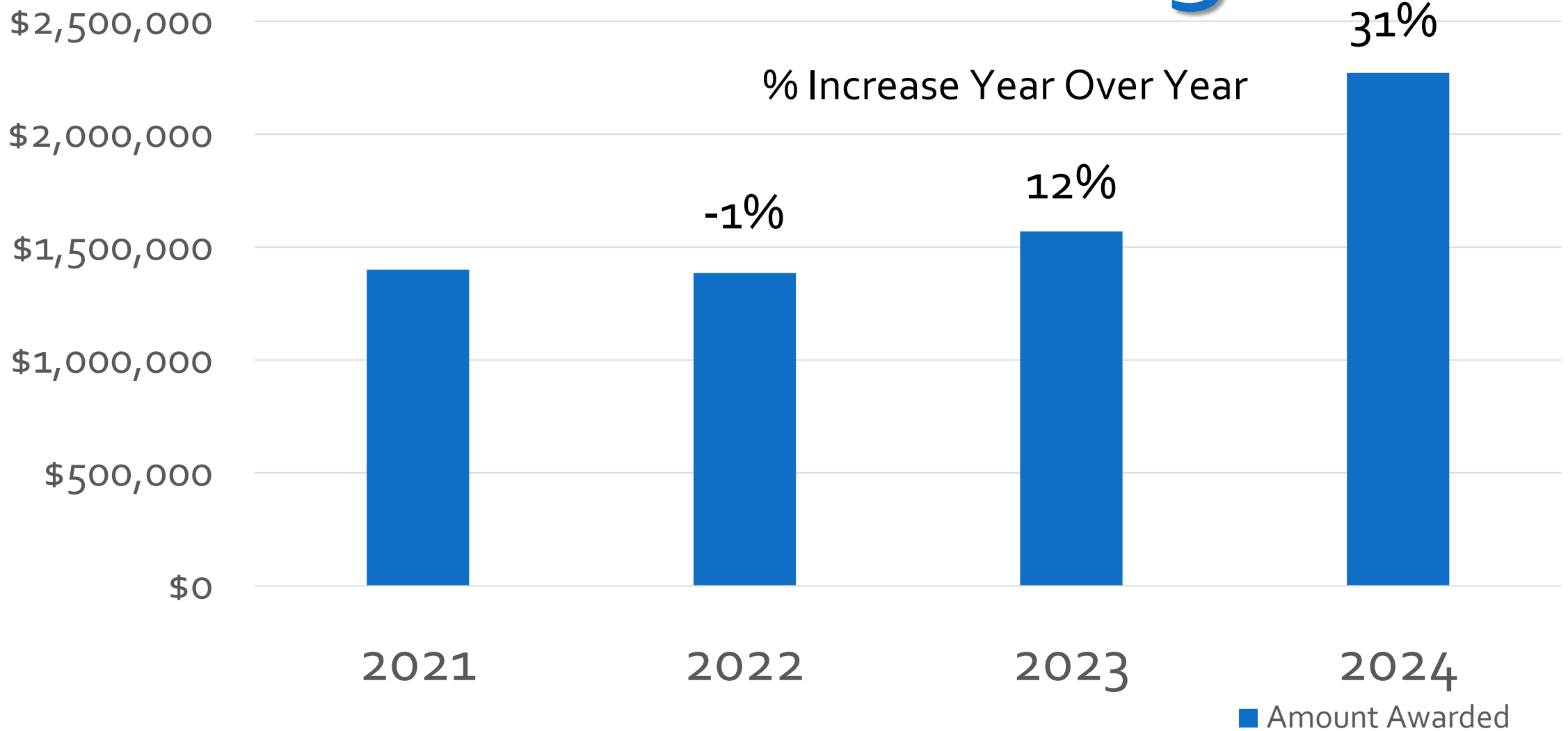
- Prioritize bonus funding to high-need areas

CoC
Funding
Areas

- Permanent supportive housing
- Support Services
- Rapid Rehousing

Local
Leaders

DCCoC Funding



**HOMELESS
OUTREACH TEAM
(HOT) COMMITTEE**

What is the HOT Committee

- ❖ Established in January 2024
- ❖ To better address the needs of our homeless population
- ❖ Solicit input from multi-disciplinary members
- ❖ To coordinate homeless outreach efforts across agencies
- ❖ To eliminate duplication of services
- ❖ Identify the lead agency

HOT Committee Partners

(Memorandum of
Understanding)

Local Government Agencies

Mental Health Providers

Substance Use Providers

Outreach Providers

Veteran Providers

Housing Providers

Housing Outreach Team (HOT)

Multi- Disciplinary Partners

Department of Community and Family Services (DCFS)

- Adult Protective Services
- Housing Unit

Department of Behavioral and Community Health (DBCH)

- Law Enforcement Assisted Diversion Program (LEAD)
- Single Point of Access (SPOA)

Mental Health America of Dutchess County

- Mobile Crisis Intervention Program¹

People USA

- Stabilization Center¹

HONOR's

- Safe Options Support (SOS) Critical Time Intervention (CTI): SOS-CTI

Hudson River Housing

- Outreach program¹

¹ Funded in part by Dutchess County

Housing Outreach Team (HOT)

Multi- Disciplinary Partners

City of Poughkeepsie Police Department

- Behavioral Evaluation and Assessment Team (Behavioral health and law enforcement outreach team)¹

Town of Poughkeepsie Police Department

- Behavioral Evaluation and Assessment Team (Behavioral health and law enforcement outreach team)¹

Town of Hyde Park

- Behavioral Evaluation and Assessment Team (Behavioral health and law enforcement outreach team)¹

City of Beacon Police Department

- Enhancing Community Health Through Outreach (ECHO)

¹Funded in part by Dutchess County

HOT COMMITTEE

- Conduct bi-weekly multi-disciplinary case consultations to promote client success
- Assistance in identifying client's whereabouts
- Safety considerations for outreach staff

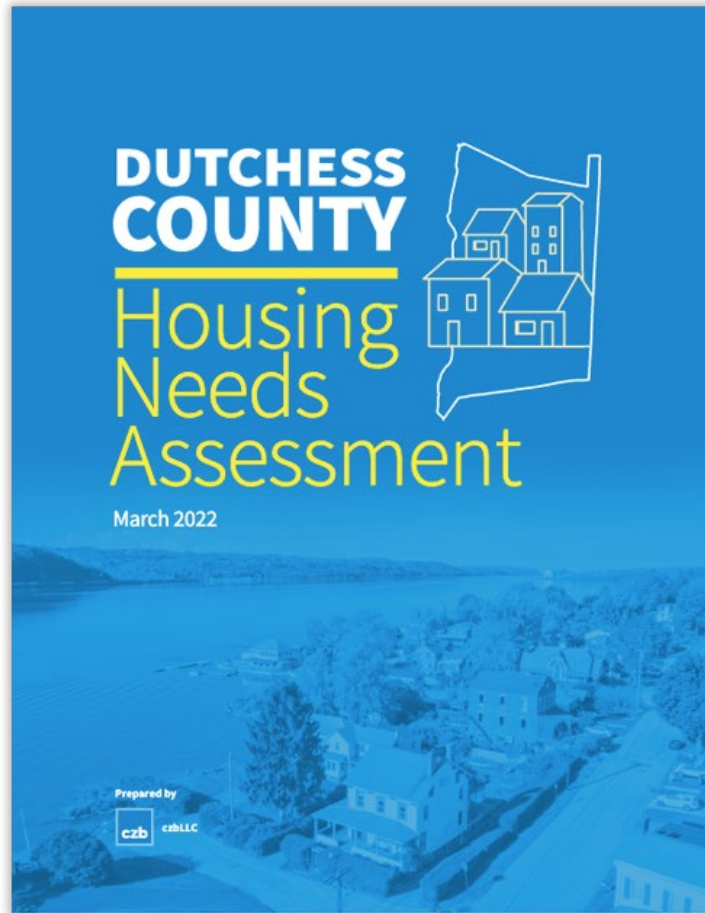


Dutchess County Housing Needs Assessment

2022



Project background



Project goals:

- Understand **existing patterns of housing demand and need** “both countywide and within the county”
- Anticipate **future levels of housing demand and need** as a basis for proactive planning
- Develop **recommendations** to guide public policy and public/private investments



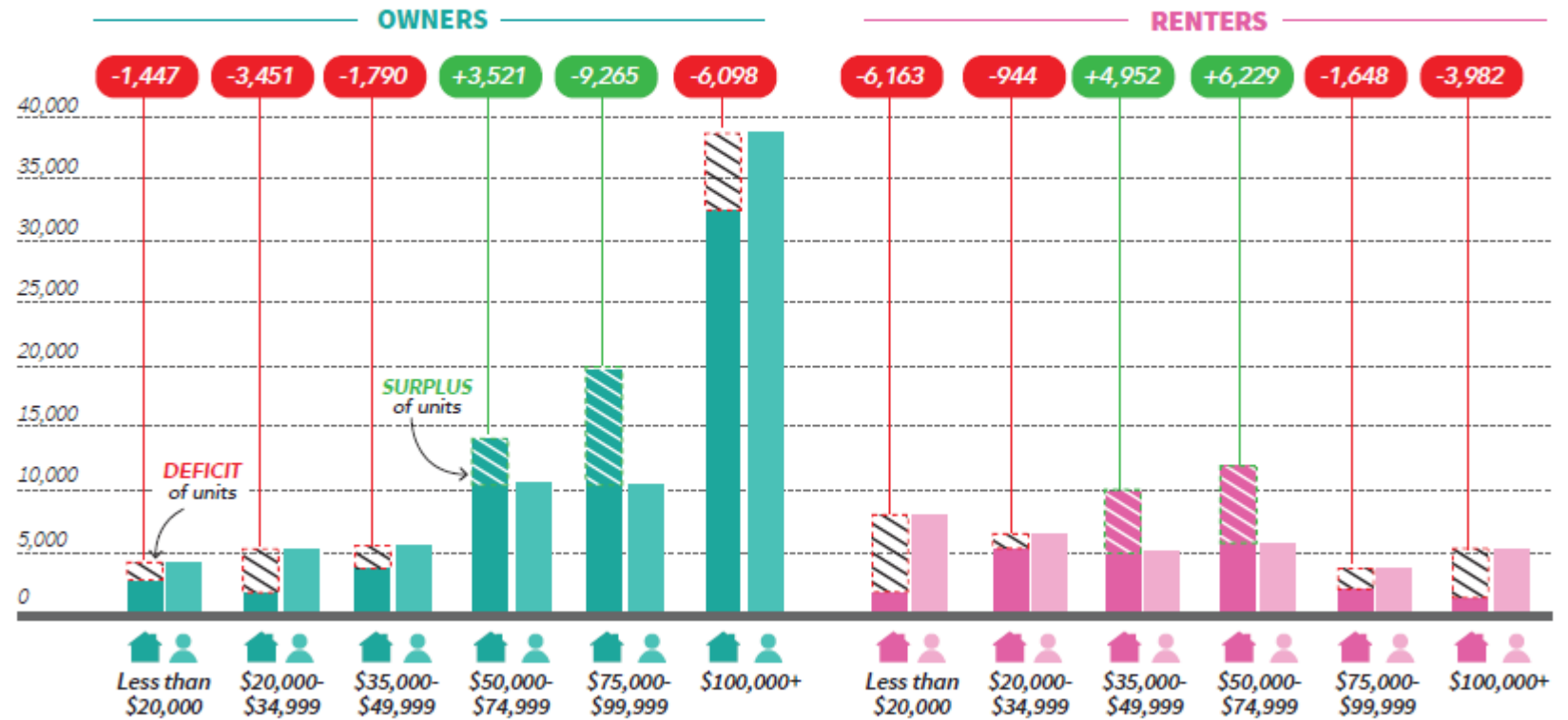
Gap analysis

Gap Analysis for Owner Households and Renter Households by Income, 2019

UNITS HOUSEHOLDS

DEFICIT OF UNITS

SURPLUS OF UNITS





Strategy Recommendations



Establish goals to address housing needs

Households with
incomes less than

\$50,000



- Greatest levels of need: **renters earning under \$50,000**
- Focus efforts on addressing the needs of this segment of the market



Strategy Recommendations



Establish goals to address housing needs

What will it take to address the current and anticipated future needs of this segment of the market?

**Total
Catch Up**
2,155
interventions
**to resolve
existing cost
burdens**



**Incremental
Catch Up**

108
interventions

**PER
YEAR**

going forward to
address existing and
future housing needs





Strategy Recommendations



Develop and use a diverse toolkit

A **Dutchess County Housing Trust Fund** is recommended to support a diverse toolkit that can be adapted to meet the needs and conditions of jurisdictions across the county.

This toolkit may include:



Local site identification and land use updates for new construction



Rehabilitation program for existing rentals



Local inclusionary policies



Subsidies for inclusive units in new, mixed-income developments



Subordinate mortgages to support affordable homeownership



Tax exemption policies



More housing vouchers



Dutchess County Housing Trust Fund

A row of colorful Dutch Colonial houses with gabled roofs and porches, set against a backdrop of trees and a cloudy sky. The houses are in various colors including yellow, blue, pink, and tan. The text "Dutchess County Housing Trust Fund" is overlaid on the image.



Strategy Recommendations



Develop and use a diverse toolkit



Create a Dutchess County Housing Trust Fund to help pay for these additional interventions—and to leverage other public and private resources

- Recommend \$2 million per year



Purpose



nimble

quick and light in movement or action; agile





3 Programs | 10 Eligible Activities

Housing Creation and Preservation (HCP)

- **New rental units via construction, rehab, adaptive re-use**
- **Acquisition and/or rehab of occupied naturally-occurring affordable units**
- Acquisition-only
- Preservation/rehab of existing units with expiring compliance periods

Infrastructure and Pre-Development Support (IPDS)

- Expand/extend water/sewer infrastructure
- GEIS to streamline municipally-supported projects
- Zoning revisions to permit/streamline creation of units. Municipal match required.
- Centralized administration of affordable units created via inclusionary zoning, density bonuses

First-Time Homeownership (FTH)

- Locally-sourced “soft-second” mortgage program for down payment and closing cost assistance
- Construction/rehab to create homeownership opportunities (by non-profit entities)



Housing Creation & Preservation Program

Funding Details

Required Affordability

- At least 80% of a project's HCP-funded units must target households at or below 60% AMI (Dutchess County)
- Remainder (no more than 20%) may target households up to 80% AMI (Dutchess County)
- compliance period (30 years)

HCP Investment

- Minimum HCP subsidy is \$10,000/unit
- Maximum HCP subsidy is \$175,000/unit
- No maximum per project award level



Housing Creation & Preservation Program

Income & Rent limits

2022 Income Limits by Household Size			
Household Size	30% Income (SRO)	60% Income	80% Income
1	\$23,600	\$47,220	\$62,960
1.5		\$50,610	\$67,480
2	\$27,000	\$54,000	\$72,000
3		\$60,720	\$80,960
4		\$67,440	\$89,920
4.5		\$70,140	\$93,520
5		\$72,840	\$97,120
6		\$78,240	\$104,320

2022 HCP Rents		
Single-Room Occupancy		Maximum SRO Rent
SRO without food prep or sanitary		\$442
SRO with food prep OR sanitary		\$501
Unit Size	Maximum 60% AMI Rent	Maximum 80% AMI Rent
0-Bedrooms	\$1,181	\$1,574
1-Bedroom	\$1,265	\$1,687
2-Bedrooms	\$1,518	\$2,024
3-Bedrooms	\$1,754	\$2,338



1st Funding Round

- \$9 million available in first round
- Opened on 10/13/22
- Applications were due on 11/30/22
- Received 8 applications totaling more than \$22 million in funding requests
- Awarded 6 projects, which will result in 600+ units



Challenges

- Long Term (Permanent Funding)
- Knowledge \ Experience
- Scalability (Rural vs. Suburban vs. Urban)
- Development Approval Process
- Community Support

The image features a collection of light-colored wooden blocks scattered across a light grey surface. Each block has a black question mark printed on its top face. The blocks are arranged in a somewhat random pattern, with some overlapping. The entire scene is framed by a blue border. In the center, the word "QUESTIONS?" is written in a large, white, sans-serif font. A thin white horizontal line is positioned directly below the text.

QUESTIONS?

Contact us!

- Eoin Wrafter, AICP, Commissioner, Planning and Development
ewrafter@dutchessny.gov (845) 486-3600
- Christie Bonomo-Gose, LMSW, Director of Adult Services, Department of Community & Family Services
Christie.Bonomo-Gose@dfa.state.ny.us (845) 486-3026
- Jean-Marie Niebuhr, LCSW-R Commissioner, Department of Mental Health
jmniebuhr@dutchessny.gov (845)486-3791